



Kaspersky Industrial
Cybersecurity
Conference 2019

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kaspersky

Contrasted gaps: Common Solutions in a Global OT Environment

 Industrial Cybersecurity Center

Susana Asensio



Agenda

Contrasted gaps: Common Solutions in a Global OT Environment

Who is CCI & Why CCI has the capacity to detect global gaps

More remarkable contrasted gaps and their consequences

Initiatives to decrease these barriers

CCI The Industrial Cybersecurity Center

Kaspersky Industrial Cybersecurity Conference 2019



The background features a dark world map with a glowing cyan network overlay. The network consists of interconnected nodes and lines, suggesting global connectivity. Various numerical data points are scattered across the map, some enclosed in small rectangular boxes. The overall aesthetic is high-tech and digital.

All actors involved in Cybersecurity in Industrial Environments



End users



Public bodies



Device manufacturers



Engineering



Integrators



Cybersecurity providers

CCI Coordinators

North America



José Torres



Patrick Miller

Centre America



Raúl Rivera

South America



Andrea Parada



Claudio Caracciolo



Diego Andrés Zuluaga



Fernando Guerrero



Ernesto Landa



Gabriel Bergel



Hernán Vázquez



Jesus Peña



Jorge Abanto



Juan Carlos Gómez



Marcelo Branquinho



Mateo Martínez



Nora Alzua



Santiago Vazquez

CCI Coordinators

Europe



Belén Pérez



Dr. John
McCarthy



Edorta Echave



Javier Cao



Jesús Mérida



Joan Figueras



José Luis
Jiménez



José Valiente



Juan Miguel
Pulpillo



Laurent Pelud



Marcin Dudek



Óscar Bou



Piotr Jasinski



Stephen Smith



Susana Asensio



Vicente Asensi

Asia



Anton Shipulin



Ayhan
Gücüyener



Can Demiral

Middle East



Ignacio Paredes



Ayman Al-Issa

CCI Experts

- Critical Infrastructure:



Santiago G.
Gonzalez

- Cybersecurity Management Systems:



José Valiente



Samuel Linares

- Forensic Analysis Expert:



Javier Pagès



Joan Figueras



Gustavo
Presman

- ICS Threat Intelligence:



Robert M. Lee

- Industrial Hacking:



Claudio
Caracciolo



Ignacio Paredes



Silvia Villanueva

- Industrial Security:



Arturo Trujillo

CCI Experts

- Industrial Systems:



David Marco



Hector Puyosa

- Industrial Networks:



Ignacio Álvarez

- Legal Compliance:



Paloma Llana

- Manufacturing Execution Systems:



Antonio
Rodríguez U.

- Physical Security:



Miguel Merino

- Resilience and Continuity:



Eduardo Di
Monte

- Security and Privacy Management Systems:



Carlos Asún

The image features a dark teal world map as a background. Overlaid on the map is a complex network of white lines connecting various nodes, suggesting a global or interconnected theme. In the center of the map, a large, semi-transparent white circle is positioned. Inside this circle, the text "21 studies" is written in a clean, white, sans-serif font. The number "21" is significantly larger than the word "studies". The overall aesthetic is technical and data-oriented.

21
studies

A world map with a dark teal and black color scheme. The map is overlaid with a network of white lines connecting various points, suggesting a global network or data flow. Numerous numerical values are scattered across the map, some enclosed in small white boxes. A large, semi-transparent grey circle is centered over the map, containing the text '21 studies'. To its left, a smaller semi-transparent grey circle contains the text '11 countries'. Several other smaller white circles are placed at various geographical locations on the map.

**11
countries**

**21
studies**

A world map with a dark teal color scheme. The map is overlaid with a network of white lines and dots, suggesting a global network or data flow. Several numerical values are scattered across the map, such as 40.960, 8.500, 15.500, 23.500, and 10.500. Three large, semi-transparent white circles are positioned over the map. The largest circle is centered over Europe and Africa, containing the text '21 studies'. To its left, a smaller circle is over North America, containing '11 countries'. To its right, another circle is over Asia, containing '+650 industrial organizations'. There are also several smaller white circles scattered across the map, some overlapping the larger ones.

11
countries

21
studies

+650
industrial
organizations

+650
industrial
organizations

Central
& South
America

North
America

21
studies

Europe

11
countries

Contrasted gaps



Contrasted gaps

Common Solutions in a Global OT Environment

UNAWARENESS, LACK OF TRAINING &
QUALIFICATION

INDUSTRIAL CYBERSECURITY
RESPONSIBLE

CYBERSECURITY IN NEW PROJECTS

INCIDENT INFORMATION SHARING

REGULATIONS, NORMS & STANDARDS

UNAWARENESS, LACK OF TRAINING & QUALIFICATION





?

ASSETS



IF YOU DON'T KNOW
WHAT YOU'VE GOT...

HOW CAN YOU
PROTECT IT?





NO
DIAGNOSIS



Our participants

217

organizations

33%

Have not carry out a risk assessment

**63.500
Industrial
organizations**



SPAIN

33%

**700.000
employees**



We have assessed some organisational aspects (policies, procedures)
37%

We have undertaken a technical assessment (segmentation, intruder tests)
30%

We have carried out an assessment based on current standards (ISA99, LPCI or other)
16%

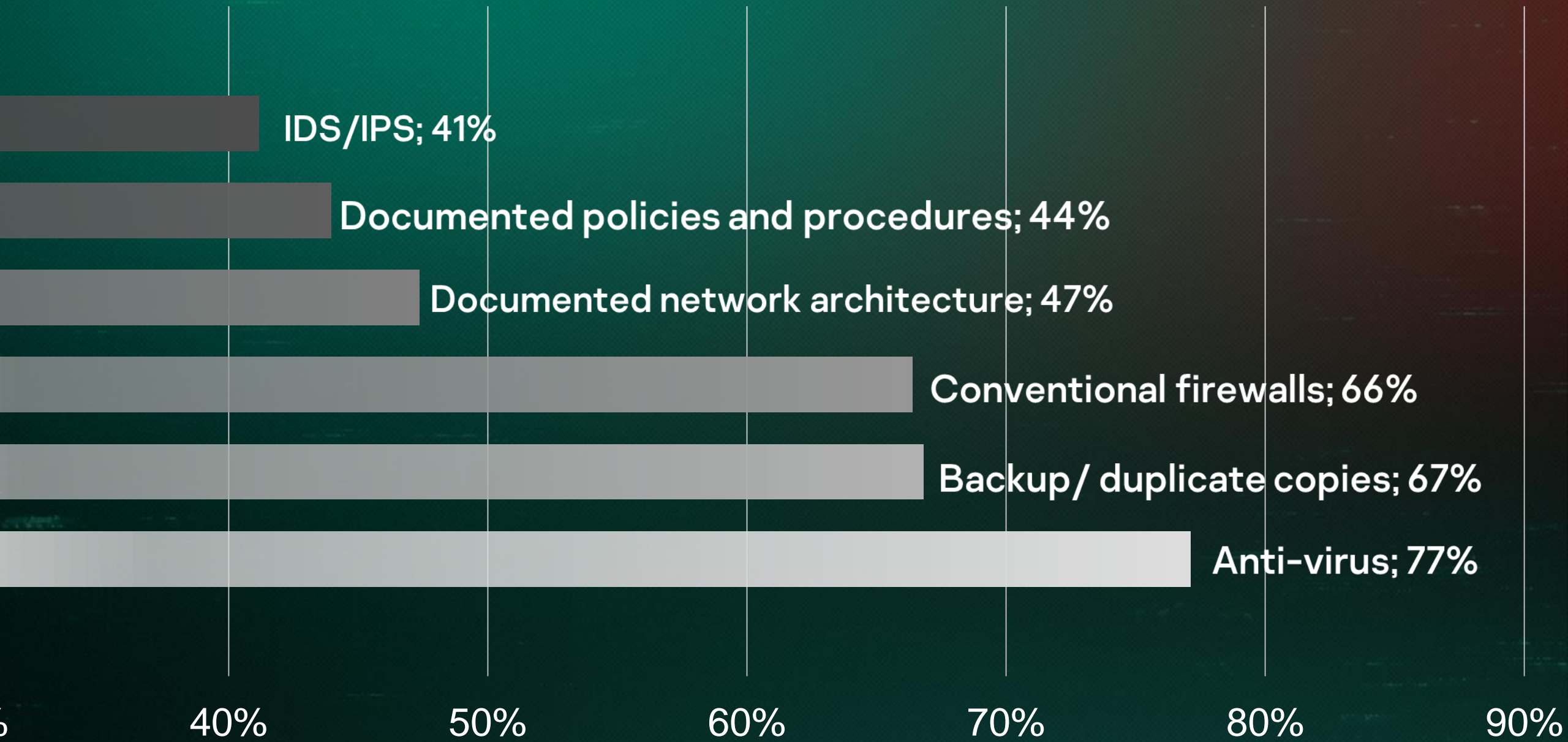
ISO 27005
15%

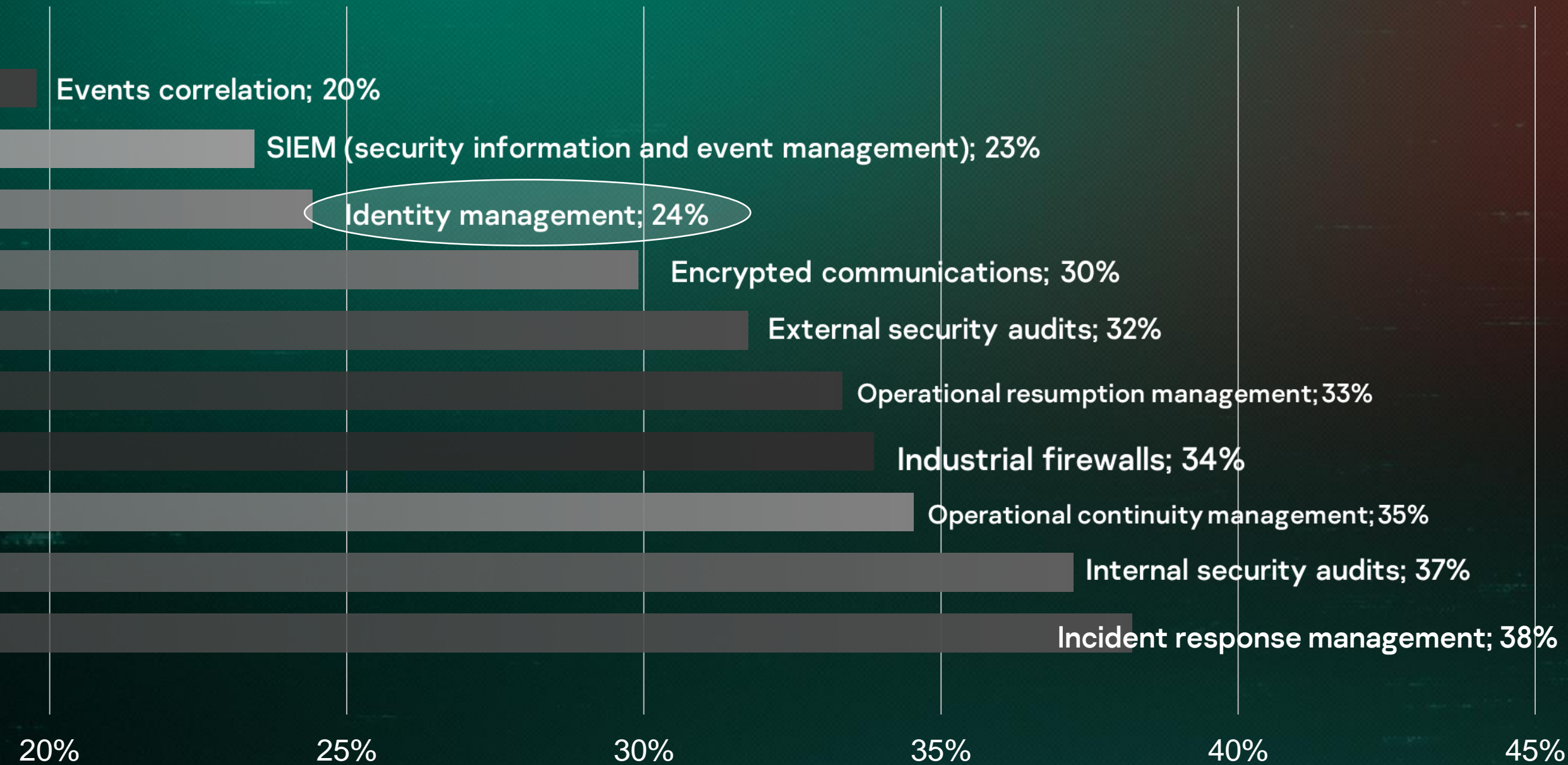
Other
11%

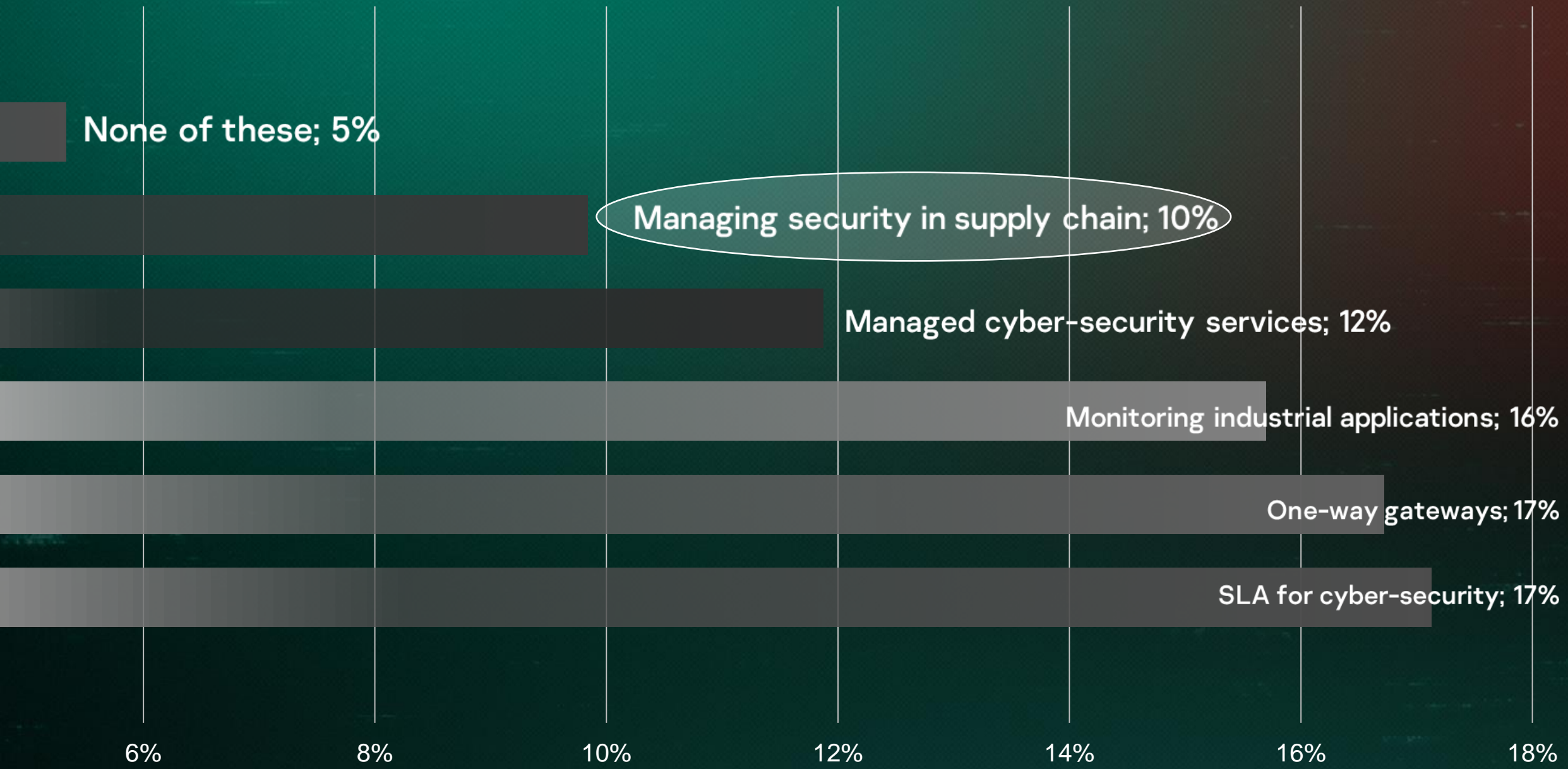
MAGERIT
3%



VULNERABILITIES







None of these; 5%

Managing security in supply chain; 10%

Managed cyber-security services; 12%

Monitoring industrial applications; 16%

One-way gateways; 17%

SLA for cyber-security; 17%

6%

8%

10%

12%

14%

16%

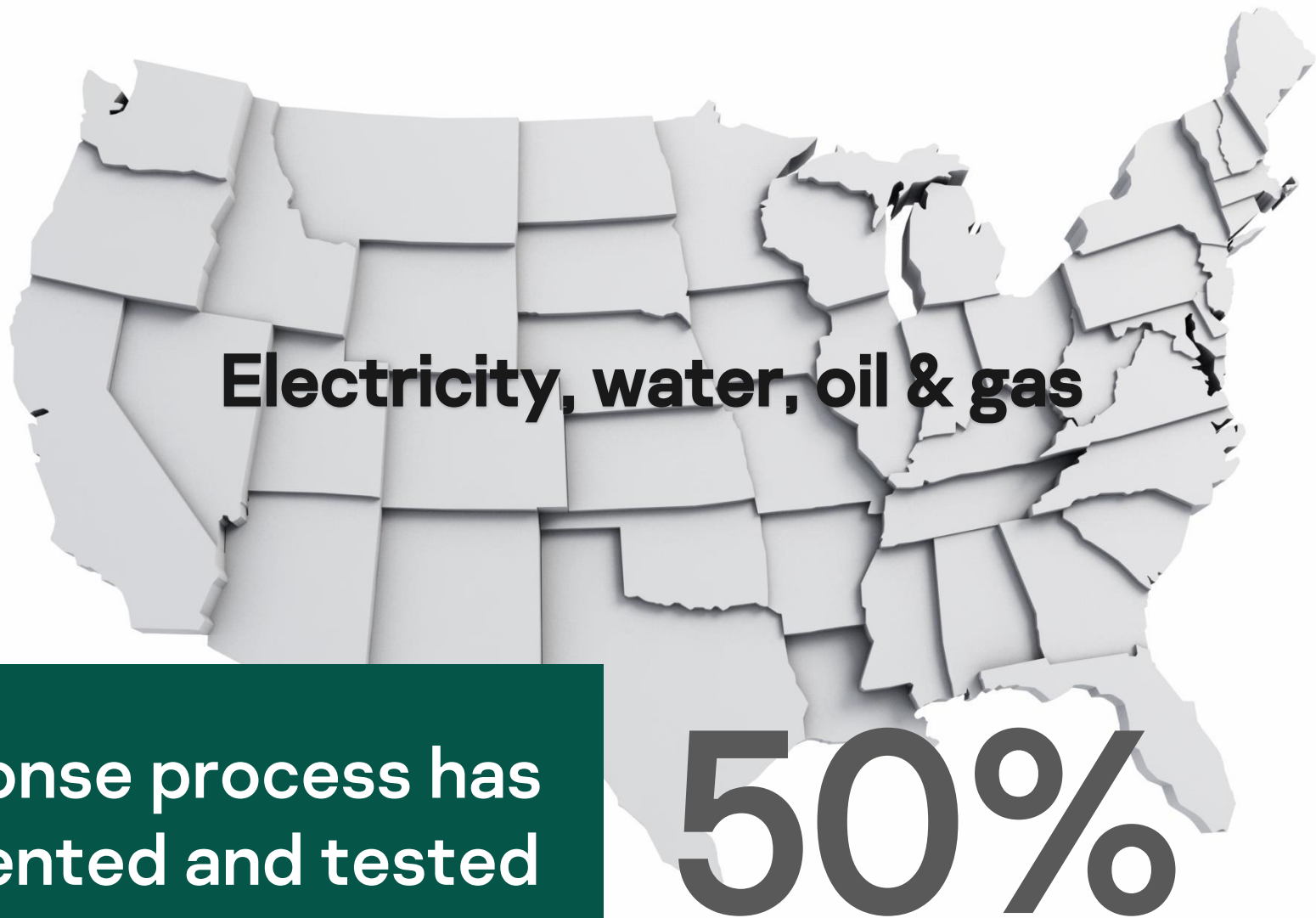
18%



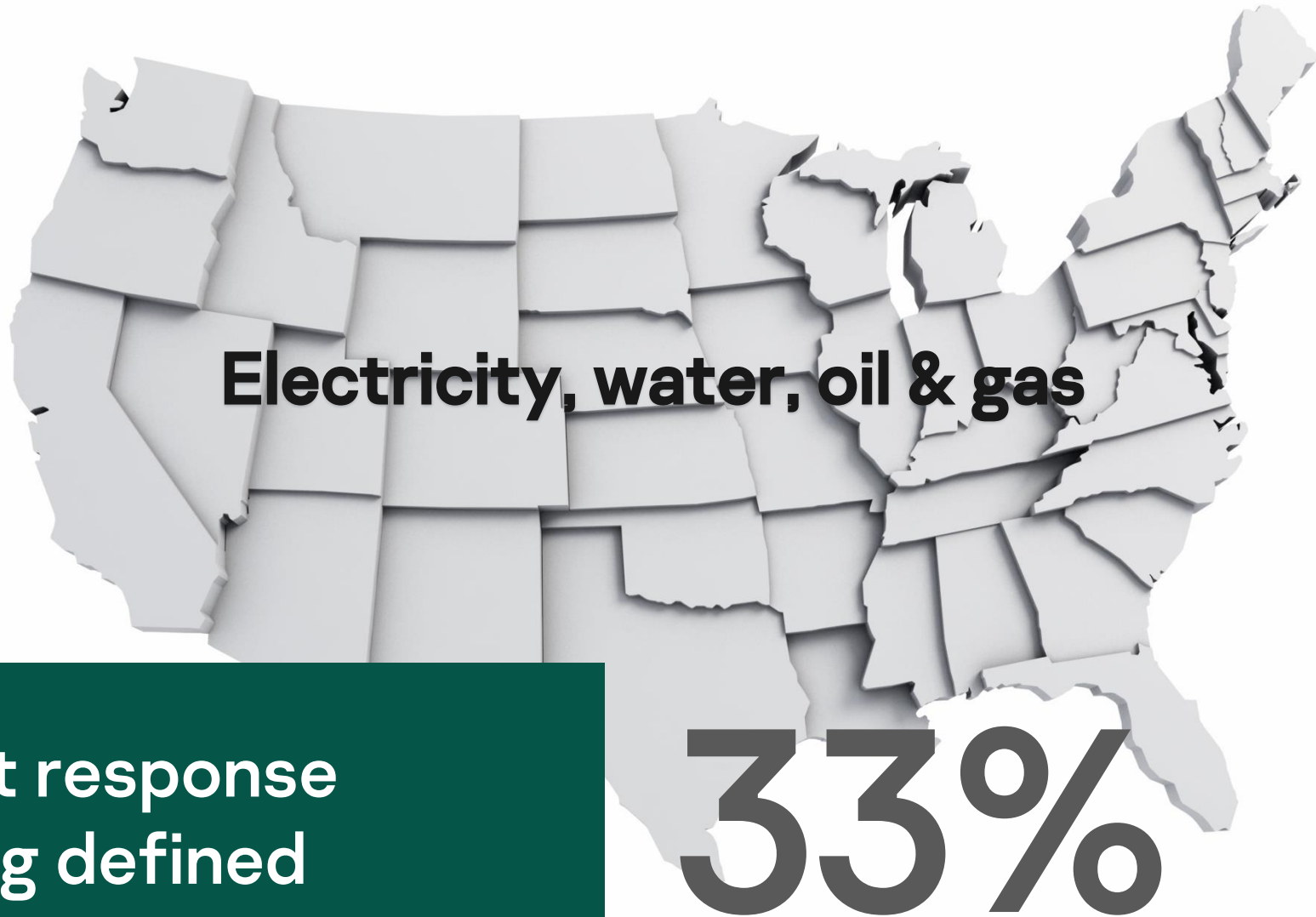
NO
INTEGRATION

30%

Have not defined an incident procedure



A cyber incident response process has been defined, implemented and tested



A cyber incident response process is being defined



Electricity, water, oil & gas

Cyber incident response is reactive

17%

17%

CYBER INCIDENT RESPONSE IS REACTIVE

8.529

Infrastructures

215.739

Employees

LACK OF TRAINING &
QUALIFICATION

RISK PERCEPTION

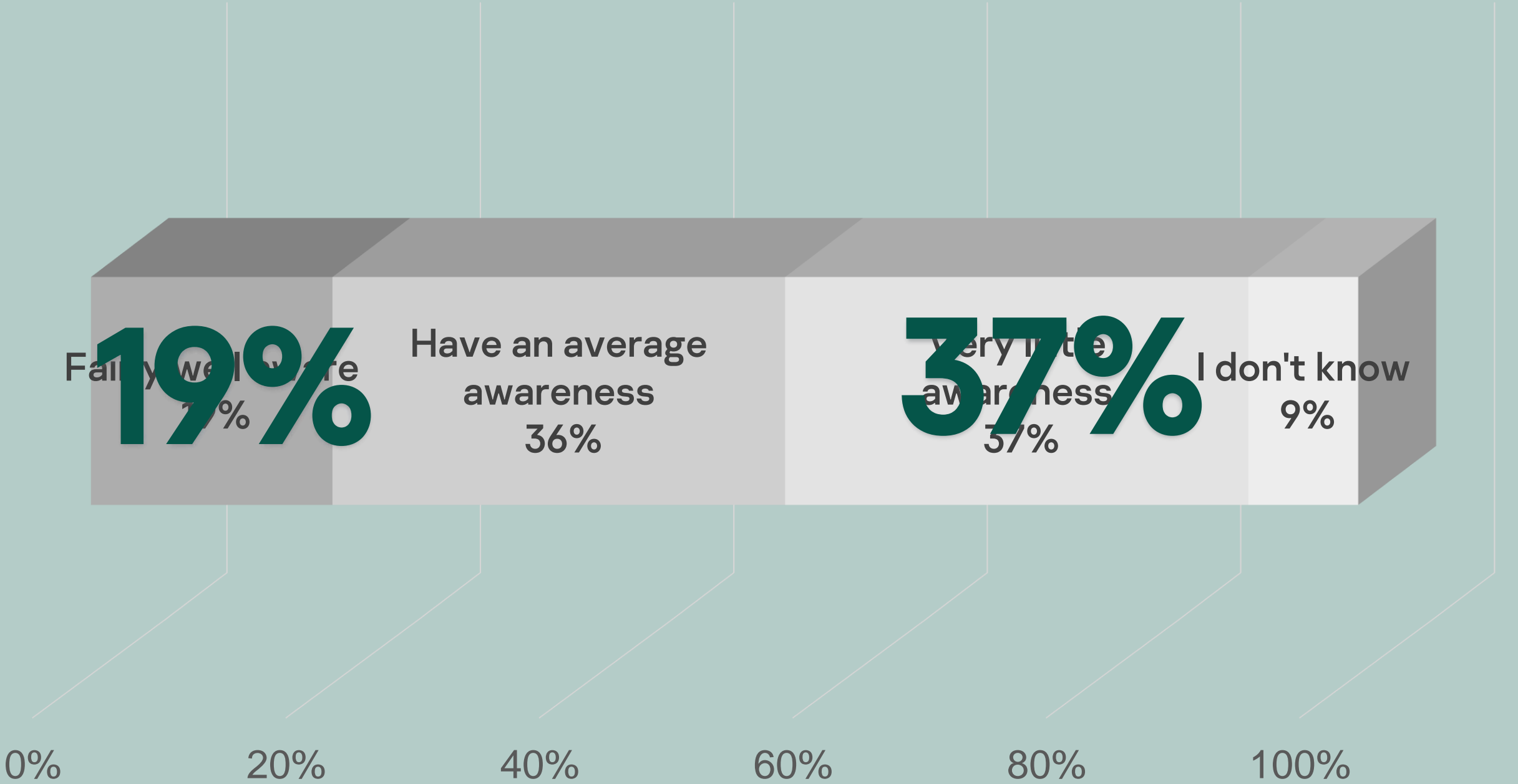


LACK OF TRAINING &
QUALIFICATION

RISK PERCEPTION

SUPPORT





Fairly well aware
19%

Have an average
awareness
36%

Very little
awareness
37%

I don't know
9%

0%

20%

40%

60%

80%

100%

LACK OF TRAINING &
QUALIFICATION

RISK PERCEPTION

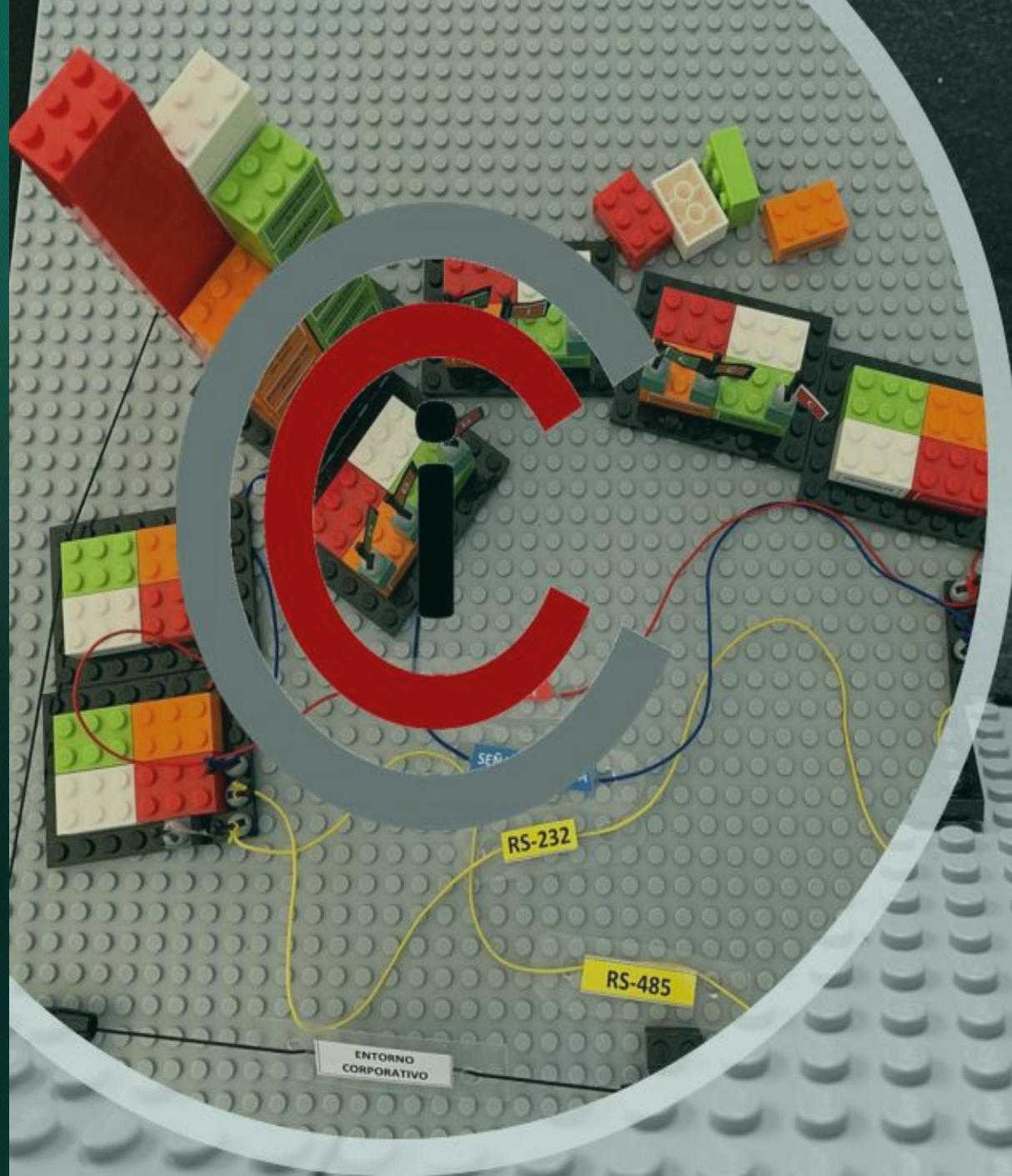
SUPPORT

REQUIREMENTS

CRITICAL CAPACITY

SUPPLY

PLEASE,
work on
awareness,
training, and
qualifications



CCI
Industrial
Cyberlego



CYBERSECURITY IN NEW PROJECTS





IMPACT

- Performance
- Deployment
- Budget



EXISTANCE

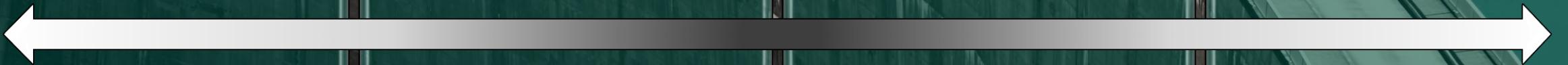
- Industrial technology
- Providers
- Law or standard



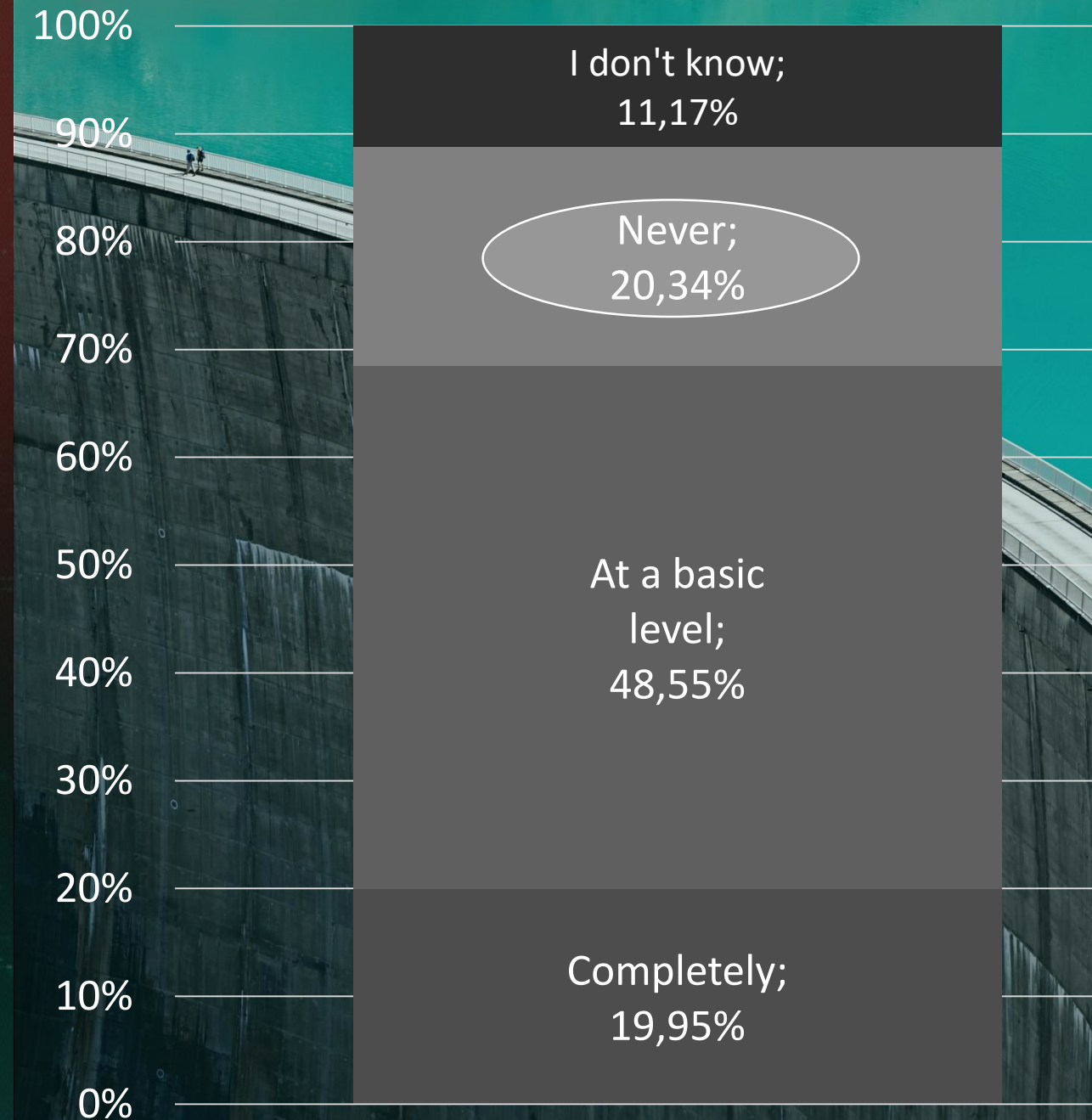
VALIDATION



PROFESSIONALS



Design phase requirements



INDUSTRIAL CYBERSECURITY RESPONSIBLE



**INDUSTRIAL
CYBERSECURITY
RESPONSIBLE**

WANTED

В РОЗЫСКЕ

WITHOUT THE INDUSTRIAL CYBERSECURITY RESPONSIBLE



LACK OF LEADERSHIP

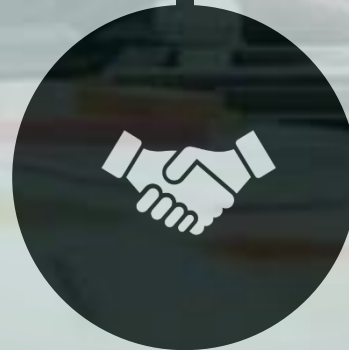


LACK OF STRATEGIC
ALIGNMENT

COMMITMENT

LACK OF SUPPORT

CONSEQUENCES



WITHOUT THE INDUSTRIAL CYBERSECURITY RESPONSIBLE

CHARACTIRIZATION

60%

ONLY BASIC
CYBERSECURITY
REQUIREMENTS IN NEW
PROJECTS

80%

LEADERSHIP TEAM
RESPONSIBLE FOR
BUYING

HAVE NOT CARRY OUT
A RISK ASSESSTEMENT

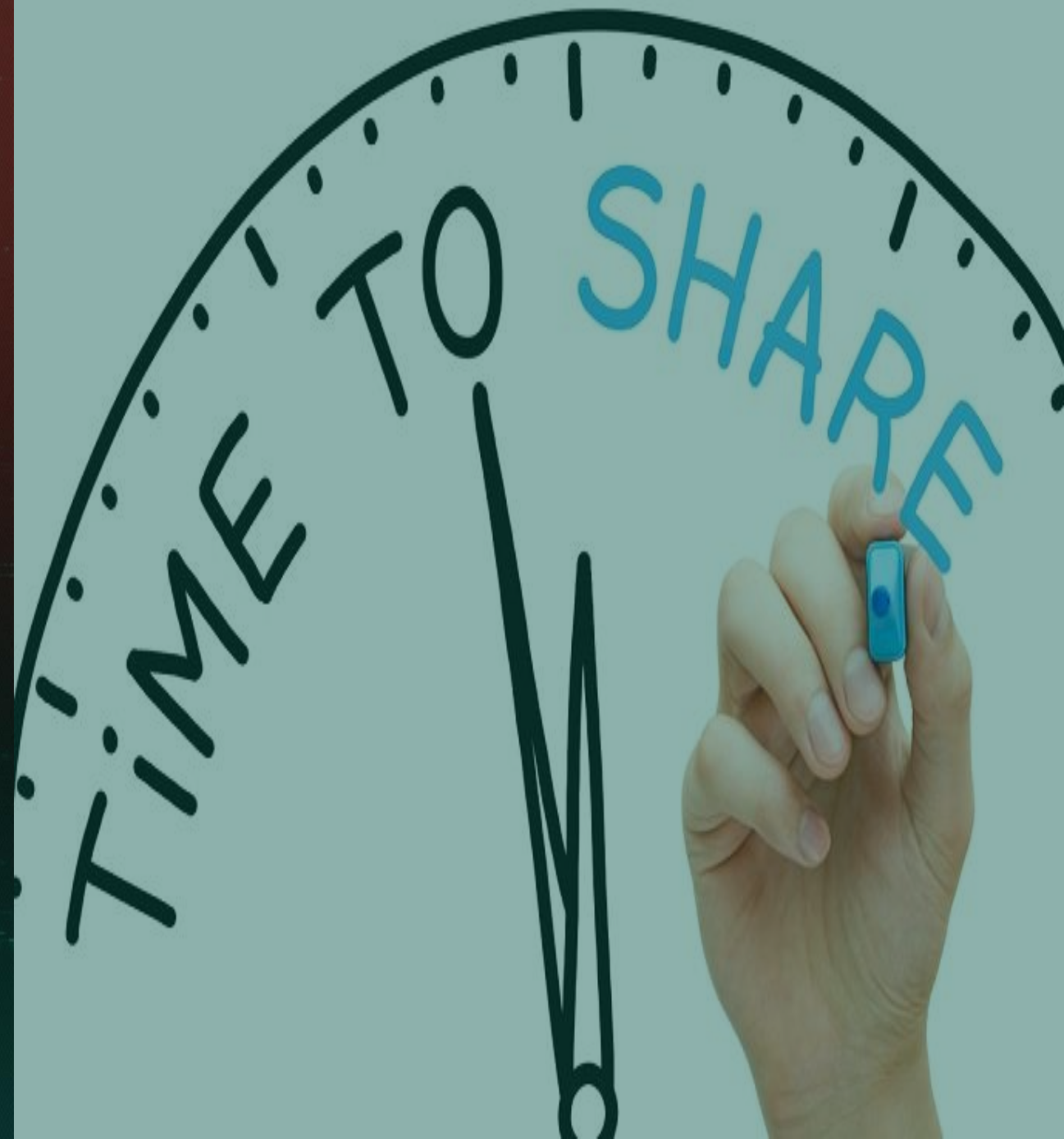
>250Emp
National
>2M\$

70%

HAVE NOT DEFINED
INCIDENT PROCESS

75%

INCIDENT INFORMATION SHARING



We all are in the same boat...



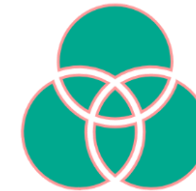
Incident notification systems

- Incident notification systems implemented by the states
- Teams need also to get prepare



Cybersecurity exercises

- Attacker & Defense point of view
- Theory and reality are not always the same



Sharing Platform of Industrial Cybersecurity Incident Information

- Incident scenario
- Incident full characterization
- Incident treatment
- **EMPOWERMENT TEAMS**

REGULATIONS, NORMS & STANDARDS



**Do not start
the house
from the roof**



30%

DO NOT USE ANY NORMS & STANDARDS

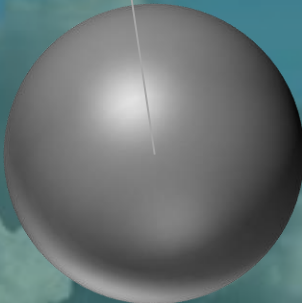
ISO 27001; 42%



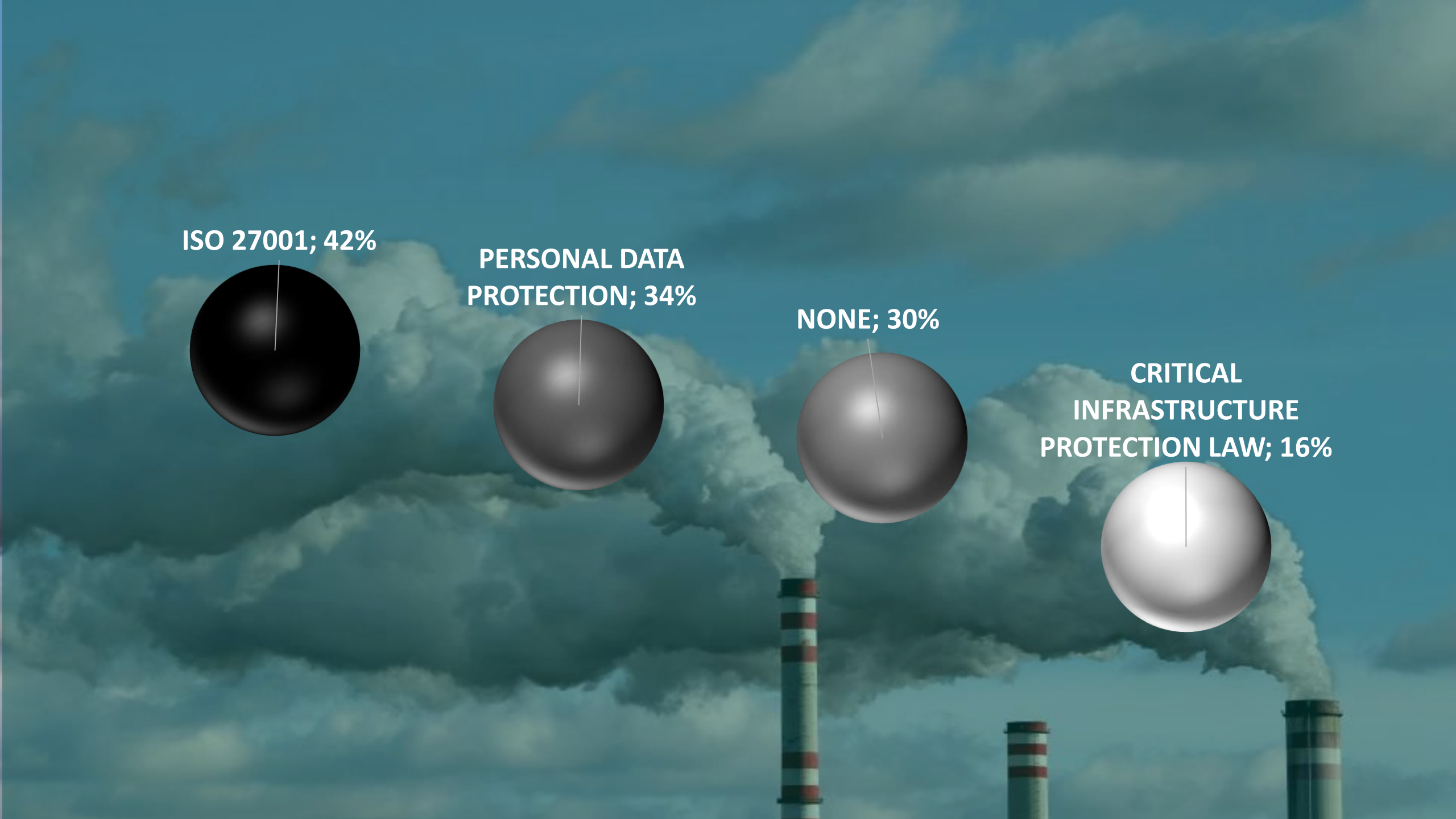
**PERSONAL DATA
PROTECTION; 34%**



NONE; 30%



**CRITICAL
INFRASTRUCTURE
PROTECTION LAW; 16%**



**But they are
not enough**



Disinformation
&
Uncertainty



Proactive measures

Control actions based on
analysis of malicious activity



Reactive measures

Learning algorithms
&
Model training



Anticipative measures

Initiatives



CCI INITIATIVES

**UNAWAWARENESS,
LACK OF TRAINING
& QUALIFICATION**

GUIDE &
CREDENTIALS &
INDUSTRIAL
CYBERSECURITY
SCHOOL

**CYBERSECURITY IN
NEW PROYECTS**

INDUSTRIAL
CYBERSECURITY
INCIDENT
INFORMATION
SHARING
PLATFORM

**REGULATIONS,
NORMS &
STANDARDS**

EVENTS &
TEAMS &
INDUSTRIAL
CYBERSECURITY
SCHOOL

**INDUSTRIAL
CYBERSECURITY
RESPONSIBLE**

TECHNICAL
PLATFORM OF
INDUSTRIAL
CYBERSECURITY
REQUIREMENTS

**INCIDENT
INFORMATION
SHARING**

ICMS,
INDUSTRIAL
CYBERSECURITY
SCHOOL,
EUROPEAN LAW
GUIDE



Kaspersky Industrial CyberSecurity

PRODUCTS

Industrial Endpoint Protection



KICS for Nodes

Industrial Anomaly and Breach Detection



KICS for Networks

Centralized security management



Kaspersky Security Center

SERVICES

Training and awareness



Kaspersky Security Awareness



Kaspersky Security Trainings

Expert services and intelligence



Kaspersky Security Assessment



Kaspersky Incident Response



Kaspersky Threat Intelligence

PLEASE,
BUILD TEAM

THAT, NEVER
FAILS



Rumba chiva bus

**Cybersecurity grows,
as it grows the team trust**

THAT'S ALL
THANK YOU
;-)

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